KIPP Miami Consolidated 2023-24 Proposed Budget As of June 03, 2023

Highlights

- [1] Strong Net Income (\$3.5M) driven by expense reductions to move closer towards sustainable spending in a post-SOH/ESSER landscape in FY25 and beyond
- [2] Per Pupil spending decreases by 15% from FY23 to FY24, relative to 6% per pupil revenue decrease
- [3] Student : Total Staff Ratio moves from 7.3 in FY23 to 9.9 in FY24
- [4] Assumes \$2.1M optional principal payments given strong position to improve FY25 financial outlook with debt service coverage

						per pupil		per pupil		per pupil		
			FY23	FY24	FY24		FY23	FY	24	ı	FY24	
			Projected	Proposed	Change	Pre	ojected	Propo	osed	Cl	hange	Comments
1	Beginning	Cash - All Accounts	\$8.7M	\$8.0M	-\$0.6M	\$	6,840	\$	6,330	\$	(510)	
2												
3	Revenue											
4		Core State and Local	\$8.6M	\$10.6M	\$2.1M	\$	8,236	\$	8,362		126	
5		Core Federal	\$0.9M	\$1.3M	\$0.4M		840	\$	999	\$	160	
6		Total Core Public Revenue	\$9.4M	\$11.9M	\$2.5M		9,076	\$	9,362	\$	286	
7		% change			26%						3%	
8												
9		Schools of Hope	\$9.0M	\$10.5M	\$1.5M		8,654			\$	(379)	FY24 is last year of SOH grant awar
10		Referendum	\$1.0M	\$1.8M	\$0.8M		944	\$	1,380	\$	436	
11		ESSER	\$2.0M	\$1.1M	-\$0.9M		1,942		867	\$	(1,076)	
12		Charter School Program	\$0.5M	\$0.2M	-\$0.3M			\$	147	\$	(300)	
13		Charter School Capital Outlay	\$0.0M	\$0.0M	\$0.0M		-	\$	-	\$	-	Possibility of this returning in FY24
14		Fundraising	\$2.2M	\$2.5M	\$0.3M		2,115		1,949	\$	(167)	
15		Meal Program	\$1.2M	\$1.5M	\$0.3M		1,186			\$	10	
16		Other	\$0.5M	\$0.0M	-\$0.4M	<u> </u>	453			\$	(423)	
17		Total Other Revenue	\$16.4M	\$17.6M	\$1.2M	Ş	15,742	\$ 1	13,844	\$	(1,898)	
18		% change			7%						-12%	
19			425.014	400	40 == 4		24.040			_	(4.545)	
-+	Total Reve		\$25.8M	\$29.5M	\$3.7M	\$	24,818	\$ 2	23,206	\$	(1,612)	
21		% change			14%						-6%	
22	-											
-	Expenses		612 414	Ć12 FN4	Ć0.0N4	4	12.050	ć	0.074	<u>,</u>	(2.005)	
24		Compensation and Benefits	\$13.4M	\$12.5M	-\$0.8M			\$		\$	(2,985)	
25		Contracted/Purchased Services	\$4.0M	\$4.3M	\$0.4M	>	3,803	\$	3,417	\$	(386)	
26		Non-Personnel Expenses (excl. contracted/purchased services)	\$2.7M	\$1.6M	-\$1.0M	Ś	2,563	\$	1,298	\$	(1,265)	
27		Occupancy	\$2.7M	\$3.8M	\$1.2M		2,559		3,001		443	includes depreciation
28		Real Estate Predevelopment	\$0.2M	\$0.2M	\$0.0M		192			\$	(35)	
29		KIPP TEAM & Family School Management Fee	\$1.0M	\$1.3M	\$0.2M			\$	1,003	\$	15	
30		Meal Program	\$1.1M	\$1.5M	\$0.4M			\$		\$	106	
31		Other	\$0.0M	\$0.6M	\$0.6M		-	\$		\$	472	Contingency
- +	Total Expe		\$25.0M	\$25.9M	\$0.9M	L'	24,054		20,420		(3,634)	,
33		% change			4%						-15%	
34		-										
35	Net Incom	ne	\$0.8M	\$3.5M	\$2.7M	\$	77	\$	2,786	\$	2,709	
36												
37	Adjustme	nts to Convert to Operating Cash Flow										
38		Equity Investment in Real Estate	\$0.0M	\$0.0M	\$0.0M	\$	-	\$	-	\$	-	
39		KIPP Foundation Working Capital Loan	\$0.0M	\$0.0M	\$0.0M		-	\$	-	\$	-	
40		Schools of Hope Working Capital Loan	\$0.0M	\$0.0M	\$0.0M		-	\$	-	\$	-	
41		Capital Expenditures	\$0.0M	\$0.0M	\$0.0M	\$	(35)	\$	-	\$	35	
42		Depreciation	\$0.7M	\$0.8M	\$0.1M	\$	703		637	\$	(66)	
43		Required Principal Payments	\$0.0M	\$0.0M	\$0.0M	\$	-	\$	(38)		(38)	
44		Developer Fee to KIPP South Florida	\$0.0M	\$0.0M	\$0.0M	\$	-	\$	-	\$	-	
45		Optional Principal Payments	-\$0.7M	-\$2.1M	-\$1.4M	\$	(650)	\$	(1,653)	\$	(1,003)	
46		Other Occupancy	\$0.1M	\$0.0M	-\$0.1M	\$	81		-	\$	(81)	
47		Other Adjustments	-\$1.5M	-\$1.7M	-\$0.1M	\$	(1,486)	\$	(1,320)	\$	166	
48	Balance S	heet Cash Flows	-\$1.4M	-\$3.0M	-\$1.6M	\$	(1,387)	\$	(2,374)	\$	(987)	
49	Operating	; Cash Flow	-\$0.6M	\$0.5M	\$1.2M	\$	(623)	\$	412	\$	1,035	
		sh Balance	\$8.0M	\$8.6M	\$0.5M	-	7,731		6,742		(989)	

51						
	venants					
53	Days Cash on Hand	121	124	4		
54	Debt Service Coverage Ratio	1.6	2.4			
55	Covenant Requirement	1.0	1.0			
56	Senior Debt Service Coverage Ratio	2.0	2.9			
57	Covenant Requirement	1.2	1.2			
	EBITDA		\$7.3M			
58		\$3.9M		\$3.4M		
59	Debt Service	\$2.4M	\$3.0M	\$0.6M		
60	Senior Debt Service	\$2.0M	\$2.5M	\$0.5M		
61						
62 Ot	her Metrics					
63	Total Schools	4	2	-2		
64	Starting Enrollment	1050	1288	238		
65	Average Daily Enrollment (ADE)	1040	1270	230		
66	Total Staff	142	128	-14		
67	Students/Staff	7.3	9.9	2.6		
68						
69	% Special Education	18%	20%	2%		
70	% Free / Reduced Meals	99%	99%	0%		
71	Facility Utilization					
72	Occupancy Expense Per Student - total	\$ 2,559	\$ 3,001	\$ 443		
73	excl. depreciation, incl. required principal payments	\$ 1,856	\$ 2,402	\$ 547		

	2023-24 P	roposed Budget									
	As of June										
						р	er pupil	ре	r pupil	р	er pupil
			FY23	FY24	FY24		FY23		FY24		FY24
			Projected	Proposed	Change	Pı	ojected	Pro	oposed	(Change
1	Beginning	Cash - All Accounts	\$8.2M	\$6.8M	-\$1.3M	\$	6,426	\$	5,374	\$	(1,0
2											
3	Revenue										
4		Core State and Local	\$8.6M	\$10.6M	\$2.1M	\$	8,236	\$	8,362	\$	1
5		Core Federal	\$0.9M	\$1.3M	\$0.4M	\$	840	\$	999	\$	1
6		Total Core Public Revenue	\$9.4M	\$11.9M	\$2.5M	\$	9,076	\$	9,362	\$	2
7		% change			26%						
8											
9		Schools of Hope	\$9.0M	\$10.5M	\$1.5M	\$	8,654	\$	8,275	\$	(3
LO		Referendum	\$1.0M	\$1.8M	\$0.8M	\$	944	\$	1,380	\$	4
l1		ESSER	\$2.0M	\$1.1M	-\$0.9M	\$	1,942	\$	867	\$	(1,0
.2		Charter School Program	\$0.5M	\$0.2M	-\$0.3M	\$	447	\$	147	\$	(3
.3		Charter School Capital Outlay	\$0.0M	\$0.0M	\$0.0M	\$	-	\$	-	\$	
4		Fundraising	\$2.2M	\$0.3M	-\$1.9M	\$	2,115	\$	217	\$	(1,8
.5		Meal Program	\$1.2M	\$1.5M	\$0.3M	\$	1,186	\$	1,196	\$	
6		Other	\$0.5M	\$0.0M	-\$0.4M	\$	453	\$	30	\$	(4
١7		Total Other Revenue	\$16.4M	\$15.4M	-\$1.0M	\$	15,742	\$	12,112	\$	(3,0
18		% change			-6%						
9											
0	Total Reve	enue	\$25.8M	\$27.3M	\$1.5M	\$	24,818	\$	21,474	\$	(3,3
21		% change			6%						
22											
23	Expenses										
24		Compensation and Benefits	\$13.4M	\$12.5M	-\$0.8M	\$	12,859	\$	9,874	\$	(2,9
5		Contracted/Purchased Services	\$4.0M	\$4.3M	\$0.4M	\$	3,803	\$	3,417	\$	(3
		Non-Personnel Expenses (excl. contracted/purchased									
26		services)	\$2.7M	\$1.6M	-\$1.0M	\$	2,563	\$	1,282	\$	(1,2
7		Occupancy	\$2.7M	\$3.0M	\$0.3M	\$	2,559	\$	2,365	\$	(:
8		Real Estate Predevelopment	\$0.2M	\$0.0M	-\$0.2M	\$	192	\$	-	\$	(:
9		KIPP TEAM & Family School Management Fee	\$1.0M	\$1.3M	\$0.2M	\$	988	\$	1,003	\$	
0		Meal Program	\$1.1M	\$1.5M	\$0.4M	\$	1,090	\$	1,196	\$	
1		Other	\$0.0M	\$0.6M	\$0.6M	\$	-	\$	472	\$	
2	Total Expe	enses	\$25.0M	\$24.9M	-\$0.1M	\$	24,054	\$	19,610	\$	(4,
3		% change			0%						
4											
5	Net Incom	ne	\$0.8M	\$2.4M	\$1.6M	\$	77	\$	1,864	\$	1,:
6											
7	Adjustme	nts to Convert to Operating Cash Flow									
8		Equity Investment in Real Estate			\$0.0M	\$	-	\$	-	\$	
9		KIPP Foundation Working Capital Loan			\$0.0M	\$	-	\$	-	\$	
0		Schools of Hope Working Capital Loan			\$0.0M	\$	-	\$	-	\$	
1		Capital Expenditures	\$0.0M		\$0.0M	\$	(35)	\$	-	\$	
2		Depreciation	\$0.7M		-\$0.7M	\$	703	\$	-	\$	(
3		Required Principal Payments		\$0.0M	\$0.0M		-	\$	(38)	\$	
4		Developer Fee to KIPP South Florida	-\$1.4M		\$1.4M		(1,383)		-	\$	1,
5		Optional Principal Payments	-\$0.7M	-\$2.1M	-\$1.4M		(650)		(1,653)		(1,
6		Other Occupancy	\$0.1M		-\$0.1M			\$	-	\$, ,
7		Other Adjustments	-\$0.8M	-\$1.7M	-\$0.9M		(764)		(1,320)		(.
8	Balance S	heet Cash Flows	-\$2.1M	-\$3.8M	-\$1.7M		(2,048)		(3,011)		<u> </u>
9		Cash Flow	-\$1.3M	-\$1.5M	-\$0.1M		(1,284)		(1,147)		
							,		. , ,		

	P South Florida (KSF) Consolidated		
	of June 03, 2023		
		FY23	FY24
		Projected	Proposed
1 Beg	ginning Cash - All Accounts	\$0.5M	\$1.2
2			
	venue		
4	Core State and Local		
5	Core Federal	40.014	40.0
6	Total Core Public Revenue	\$0.0M	\$0.0
7	% change		
9	Cahaala af Hana		
-	Schools of Hope Referendum		
10			
11 12	ESSER Charter School Breavers		
13	Charter School Capital Outlay		
14	Charter School Capital Outlay Fundraising		\$2.2
15	Meal Program		32.2
16	Developer Fee / Lease Income from KMI	\$1.4M	\$2.5
17	Total Other Revenue	\$1.4M	\$4.7
18	% change	71.4101	γ-1.7
19	70 Change		
-	al Revenue	\$1.4M	\$4.7
21	% change	V2.4101	Ψ-11.7
22	// Silange		
23 Exp	enses		
24	Compensation and Benefits		
25	Contracted/Purchased Services		
26	Non-Personnel Expenses (excl. contracted/purchased services)		\$0.0
27	Occupancy		\$3.4
28	Real Estate Predevelopment		\$0.2
29	KIPP TEAM & Family School Management Fee		
30	Meal Program		
31	Other		
32 Tot	al Expenses	\$0.0M	\$3.6
33	% change		
34			
_	Income	\$1.4M	\$1.2
36			
	ustments to Convert to Operating Cash Flow		
38	Equity Investment in Real Estate		
39	KIPP Foundation Working Capital Loan		
40	Schools of Hope Working Capital Loan		
41	Capital Expenditures		ĆO O
42 43	Depreciation Required Principal Payments		\$0.8
44	Required Principal Payments Developer Fee to KIPP South Florida		
44 45			
45 46	Optional Principal Payments Other Occupancy		
46 47	Other Occupancy Other Adjustments	-\$0.8M	
	ance Sheet Cash Flows	-\$0.8M	\$0.8
_	erating Cash Flow	-\$0.8W	\$0.8
Ob(cracing casir riow	70.7 IVI	32.0